(U) **Summary.** To identify intelligence manpower gaps and present requirements to support the growing US Northern Command Intelligence (USNORTHCOM J2) assigned mission of DoD support to U.S. efforts in Mexico.

**Program Enhancements.** USNORTHCOM requires additional manpower to fulfill assigned and growing CJCS missions of supporting Federal Inter-agency partners in Mexico.

The manpower requested will directly support Joint Intelligence Operations Center – North (JIOC-North) activities both at the headquarters in Colorado Springs and at locations throughout the USNORTHCOM AOR.

**1. Specific Mission References Supporting this Request.**

a) (U) National Security Strategy (NSS): “deepening key relationships with Canada and Mexico.”

b) (U) National Strategy for Homeland Security (NSHS): “work with our neighbors and international partners to shrink the illicit travel networks...whose activity foster continued exploitation of our borders.”

c) (U) National Strategy for Combating Terrorism: “building the capacity of foreign partners in all areas of counterterrorism activities.”

c) (U) National Defense Strategy (NDS): “Intelligence and information sharing.”

f) (U) National Military Strategy (NMS): “Join the efforts of multinational partners and other US government agencies to form an integrated defense of the air, land, sea, and space approaches in and around US.”

g) (U) National Intelligence Priority Framework (NIPF)/Presidential Priority - Support to Mexico identified as "Very High" (one of only seven countries listed).
i) (U) National Southwest Border Counternarcotics Strategy: Strategic Objective #1 Enhance intelligence capabilities associated with the Southwest border

j) (U) DOD Strategy for Homeland Defense and Civil Support: “Conduct reconnaissance and surveillance...discover potential threats before they reach the United States.”

k) (S/RE, USA, CAN) Guidance for Employment of the Force (GEF)

l) (U) NC Theater Campaign Plan (TCP): “Improve our collective abilities to deter, prevent, and defeat terrorist threats to and activity in North America.”

m) (U) NORAD/USNORTHCOM CONPLANs: 3310, 3400, 3475, 3500

n) (U) US Ambassador to Mexico - Mission Strategic Plan, Goal #1: “There is no more critical goal than to strengthen Mexico’s abilities to ensure that no terrorist organization uses it as a launching point for attacks against, or access to, the US.”

p) (U) US Northern Command FY 12-17 - Integrated Priority List (IPL) Capability Gap #4 - Building Partner Capacity and Capability - Mexico

q) (U) USNORTHCOM OPORD-02-11 (draft), USNORTHCOM Support to US Government (USG) Efforts in Mexico, Annex B

(S) 2. Specific Mission Gap.

a) (S//NF) Intelligence Capacity Building. The focus of intelligence support is on building the intelligence capabilities...
(S//NF) 3. Intelligence Risks if not Funded.

c) (U) Degraded ability to develop collaborative ISR operations with Mexican military.
d) (U) Lack of capability to complete relevant analysis and assessment of threats along the US border.
(U) Program Offset. None. USNORTHCOM J2 is undermanned to provide the required support. Our request is for USD(I) to validate and fund these additional positions.